

NORTH COUNTY TRANSIT

SAN DIEGO RAILROAD

Executive Committee Agenda

Thursday, December 18, 2025 at 12:00 p.m.

**Location: NCTD Administrative Offices,
810 Mission Avenue, Oceanside, CA 92054**

**Priya Bhat-Patel, Board Chair
Mike Sannella, Board Vice-Chair
Tracy Martinez, MSPBD Committee Chair
Jewel Edson, PAF Committee Vice-Chair**

Mary Dover – Committee Liaison

View Live Stream at:
<https://www.youtube.com/GoNCTD>

MISSION

North County Transit District, operating as North County Transit – San Diego Railroad (NCTD), has a mission is to operate an environmentally sustainable and fiscally responsible transit network that provides seamless mobility for all while achieving organizational and operational excellence.

VISION

NCTD envisions a comprehensive transit and mobility system that connects all North County San Diego residents and visitors to a healthy, economically vibrant, and thriving region.

For individuals with disabilities, NCTD will provide assistive services. To obtain such services or copies of documents in an alternate format, please call or write, a minimum of 72 hours prior to the event, to request these needed reasonable modifications. NCTD will make every attempt to accommodate requests that do not give 72-hour notice. Please contact the Clerk of the Board at (760) 966-6696 or clerk@nctd.org.

For individuals with sensory disabilities, this document is available in alternate formats. For information, please contact the Clerk of the Board at 760/966-6696 or clerk@nctd.org. Persons with hearing impairment, please use the California Relay Service (CRS): 800/735-2929 TTY; 800/735-2922 voice; 800/855-3000 Spanish. CRS Customer Service: 877/632-9095 English or 877/419-8440 Spanish.

Agenda materials can be made available in alternative languages upon request. To make a request, please call (760) 966-6696 or email clerk@nctd.org at least 72 hours in advance of the meeting.

Los materiales de la agenda de NCTD están disponibles en otros idiomas. Para hacer una solicitud, llame al (760) 966-6696 o por correo electrónico a clerk@nctd.org al menos 72 horas antes de la reunión.

Any writings or documents provided to a majority of the members of the NCTD Board of Directors regarding any item on this agenda will be made available for public inspection at the office of the Clerk of the Board located at 810 Mission Avenue, Oceanside, CA 92054, during normal business hours.

PUBLIC COMMENT

IN-PERSON PARTICIPATION AT THE BOARD MEETINGS: All persons wishing to address the Board of Directors during the meeting can do so in-person. Speakers must complete a "Request to Speak" form provided before entering the Board Room at NCTD, 810 Mission Avenue, Oceanside, CA. The completed form must be given to the Clerk of the Board before that agenda item is called. Members of the public may also submit their comments via email at publiccomment@nctd.org. All comments received prior to the start of the Board or Committee meeting will be provided to the Board/Committee and made available for public inspection on the NCTD website at: <https://gonctd.com/about-nctd/board-information/> prior to the meeting and included in the record of the Board/Committee Meeting.

VIRTUAL PARTICIPATION AT THE BOARD MEETINGS: Pursuant to Government Code section 54953, NCTD is providing alternatives to in-person attendance for viewing and participating in NCTD Board and/or Committee meetings.

Zoom Participation:

Members of the public may view or participate in the meeting through Zoom from a PC, MAC, iPad, iPhone, or Android device, at the following URL: <https://nctd.zoom.us/j/89522444750?pwd=XHRBTBaTofAejwoKK6SK0l64DcKaIN.1>
Passcode: 884257

Phone Participation:

To join the meeting by phone, dial 669-900-6833
Webinar ID: 895 2244 4750
Passcode: 884257

If you would like to speak on an agenda item via Zoom during the meeting, you must email the Clerk of the Board at clerk@nctd.org. Please provide the Clerk your name and item number you wish to comment on. *If you plan on calling into the Zoom meeting rather than videoconferencing, you must also provide the telephone number you will be using.* You must be logged on to the Zoom meeting by phone or online to speak. When it is your turn to comment, the Clerk of the Board will call you by name or phone number. Members of the public may register with the Clerk of the Board to speak on an agenda item until the public comment period for that item is closed.

The public may also provide oral comments on agenda items by calling (760) 966-6560. When prompted, the caller should identify the agenda item they wish to speak about and leave a message not to exceed three minutes. All telephonic comments received prior to the start of the Board or Committee meeting will be provided to the Board/Committee prior to the meeting and made available for public inspection on the NCTD website at: <https://gonctd.com/about-nctd/board-information/>.

EXECUTIVE COMMITTEE MEETING BEGINNING AT 12:00 PM

- **CALL TO ORDER**
- **ROLL CALL OF BOARD MEMBERS**
- **SAFETY BRIEF & EVACUATION PROCEDURES – Suheil Rodriguez, Director of Administration/Clerk of the Board**
- **PUBLIC COMMUNICATIONS**

There is a time limit of 15 minutes for this section of Public Communications and each speaker is limited to three minutes for their presentation.

All written and/or telephonic comments received by 5:00 p.m. the day before the meeting will be shared with the Board of Directors and made available for public inspection prior to the meeting. Written and/or telephonic comments may not be read aloud or played for the Board of Directors during the meeting. All telephonic and written comments will be made part of the record.

AGENDA ITEMS 1 AND 2

1. **Receive Proposed Calendar Year 2026 Legislative Agenda**
Staff will present the proposed Legislative Agenda for Calendar Year 2026 for consideration and feedback.
(Mary Dover, Chief of Staff)
 2. **Receive Update on Climate Adaptation and Infrastructure Resiliency Plan**
Staff will present a status update on the Climate Adaptation and Infrastructure Resiliency Plan (CAIRP), highlighting current progress and the availability of the draft plan for public comment.
(Ioni Tcholakova, Manager of Service Planning)
- **BOARD MEMBER REPORTS, COMMENTS AND CORRESPONDENCE**
 - **ADJOURNMENT**
 - **CERTIFICATIONS AND RULES (FOR BOARD AND PUBLIC INFORMATION)**
 - Posting of Board Agenda (Page 5)
 - Rules for Public Speakers at meetings of the North County Transit District (Page 6)

Upcoming Meetings:

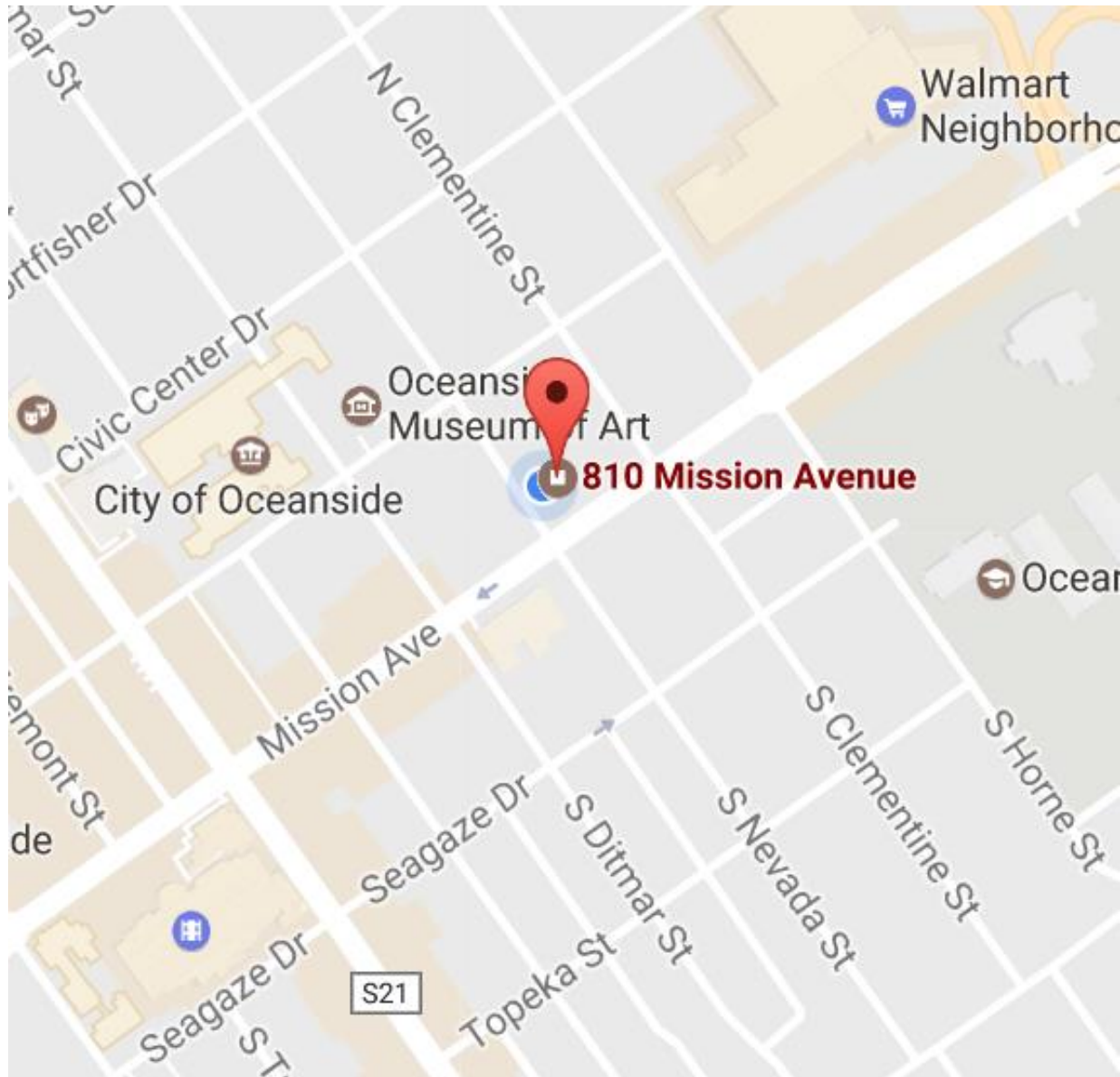
- ***Regular Board Meeting: Thursday, December 18, 2025 at 2:00 p.m.***

All Regular Board and Committee Meetings will be held at NCTD Administrative Offices, 810 Mission Ave., Oceanside CA, unless otherwise provided on public notice.

NORTH COUNTY TRANSIT

SAN DIEGO RAILROAD

MAP OF NORTH COUNTY TRANSIT DISTRICT OFFICES



The NCTD Board Chambers is located at NCTD Administrative Offices, 810 Mission Avenue, Oceanside, CA 92054 and is accessible by the COASTER (NCTD Commuter Rail), SPRINTER (NCTD Hybrid Rail), and the BREEZE (NCTD Bus).

Please log onto www.goNCTD.com to check our current routes and schedules, or call 1-800-COMMUTE.

NORTH COUNTY TRANSIT
SAN DIEGO RAILROAD

December 11, 2025

To: North County Transit – San Diego Railroad Board Members
From: Suheil Rodriguez, Clerk of the Board
Subject: POSTING OF EXECUTIVE COMMITTEE AGENDA

In Compliance with the Ralph M. Brown Act, as Amended, the following information is provided.

The Agenda for this Executive Committee meeting of the Board was posted as follows:

Committee Meeting: December 18, 2025 at 12:00 p.m.

Posted At: 810 Mission Avenue, Oceanside, CA

Posted Online At: www.goNCTD.com

Date & Time of Posting: December 11, 2025 by 5:00 p.m.

Posted By: Suheil Rodriguez, Clerk of the Board

NORTH COUNTY TRANSIT

SAN DIEGO RAILROAD

Rules for Public Speakers at Meetings of the North County Transit District

Per Board policy, all public communications at meetings of the North County Transit District shall be made and received in accordance with the following procedures:

1. COMMENTS FOR MATTERS NOT ON AGENDA

- A. Total time limit for telephonic comments:
 - Beginning of meeting: 15 minutes
 - End of meeting: No time limit.
- B. Time limit per speaker per meeting: Three minutes, with no donation of time allowed.
- C. Priority: First come, first served. Speakers who registered to speak with the Clerk will be able to address the Board of Directors in the order they were received.
- D. Order on agenda: Comments for matters not on the agenda will be heard at the beginning of the meeting and if the time limit stated in Paragraph A is exhausted, comments that were unable to be heard due to time limit stated above, will be heard at the end of the meeting under “*Remaining Public Communications.*”

2. TIME LIMITS FOR ADDRESSING MATTERS ON THE AGENDA

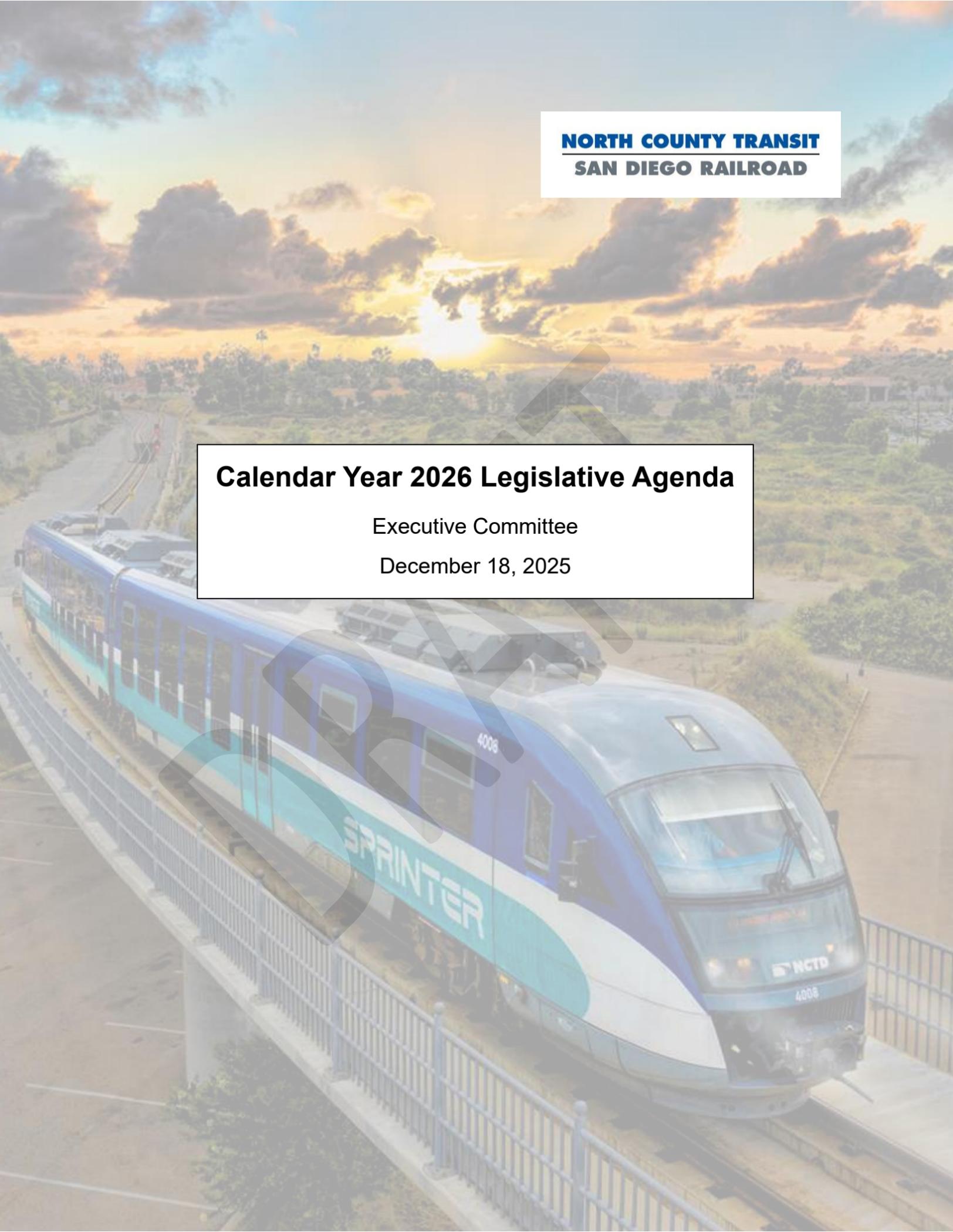
- A. Total time limit: None.
- B. Time limit per speaker: Three minutes, with one donation of three minutes, for a maximum of six minutes.
- C. These rules apply to both public hearing and non-public hearing items listed on the agenda.
- D. Comments made not germane to the subject matter of the agenda item being considered are out of order.

3. CUTOFF FOR TURNING IN SPEAKER SLIPS

- A. Members of the public may register with the Clerk to speak on an agenda item up until the public comment period is closed.

4. MODIFICATION OF RULES BY CHAIR

- A. The Board Chair may, in his or her absolute discretion, relax the requirements of these rules. However, a decision of the Chair to do so in one instance shall not be deemed a waiver of the rules as to any other instance or matter.



NORTH COUNTY TRANSIT
SAN DIEGO RAILROAD

Calendar Year 2026 Legislative Agenda

Executive Committee

December 18, 2025

Calendar Year 2026 Legislative Agenda

On June 26, 2025, North County Transit – San Diego Railroad (NCTD, The District) Board of Directors (Board) approved the Fiscal Year (FY) 2026 Operating Budget and Capital Improvement Program. The FY2026 Budget includes The District's mission and vision, as well as five strategic areas of focus that guide NCTD's priorities and funding expenditures.

The strategic areas of focus include World Class Customer Experience, Safety and Security; Fiscal Duty; Community and Governmental Stewardship; and Employee Experience.

Each year, the Board approves a Legislative Agenda to guide NCTD's legislative and regulatory efforts to further the goals and priorities outlined in the strategic areas of focus. The Calendar Year 2026 Legislative Agenda will focus The District's efforts at the federal, state, and local level on five main priorities:

➤ **Advocate for NCTD's Priorities within Federal Surface Transportation Reauthorization Legislation**

Congress must pass a surface transportation reauthorization bill to replace the *Bipartisan Infrastructure Law* in 2026. NCTD will continue discussions with members of Congress and policy committee staff in 2026 to advocate for the inclusion of NCTD's funding and policy priorities in the reauthorization legislation.

➤ **Preserve and Expand Public Transportation Funding Options**

NCTD receives funding for capital and operating expenses from federal, state and local sources. In 2026, The District will advocate for:

- the preservation of existing funding sources;
- additional funding to support free and reduced fare programs;
- funding to aid in meeting regulatory mandates, including zero-emission and Positive Train Control requirements; and
- increased competitiveness of NCTD's projects for existing funding programs.

➤ **Support Proposals to Reform State and Local Funding Mechanisms**

NCTD will support efforts to reform legislation at the State and local level that include mechanisms by which NCTD receives formula funding to better align with current goals and objectives of public transit.

➤ **Explore Opportunities to Maintain NCTD's Enabling Legislation**

NCTD's enabling legislation provides parameters for certain aspects of NCTD's operating environment, including procurement thresholds, capital project management criteria, funding processes, etc. The District has identified opportunities to maintain this legislation to improve the efficiency of operations and capital project management.

➤ **Advance Efforts to Streamline Public Transportation Processes**

NCTD will support legislative and/or regulatory efforts to streamline processes that impact District operations, including construction and procurement processes, among others.

RELATED TO
AGENDA ITEM 1

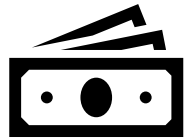


Review Calendar Year 2026 Legislative Agenda

Executive Committee Meeting
December 18, 2025

COASTER SPRINTER BREEZE FLEX *LIFT* NCTD⁺

Legislative Agenda



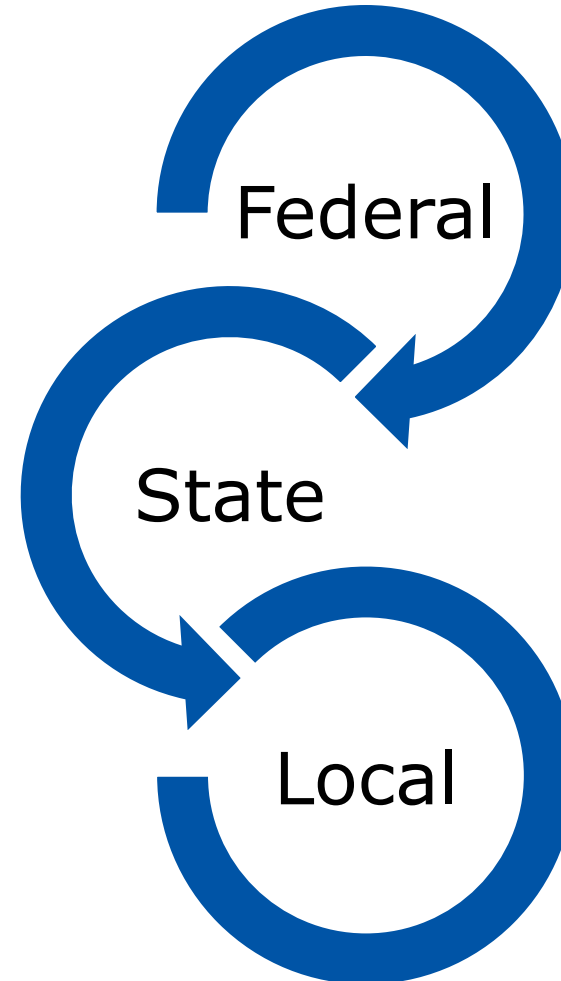
Funding



Policy



Regulatory



2025 Successes - Federal



Fiscal Year 2026 Community Project Funding and
Congressionally Directed Spending



\$16.8 million in discretionary grants secured

2025 Successes - State



Cap-and-Invest

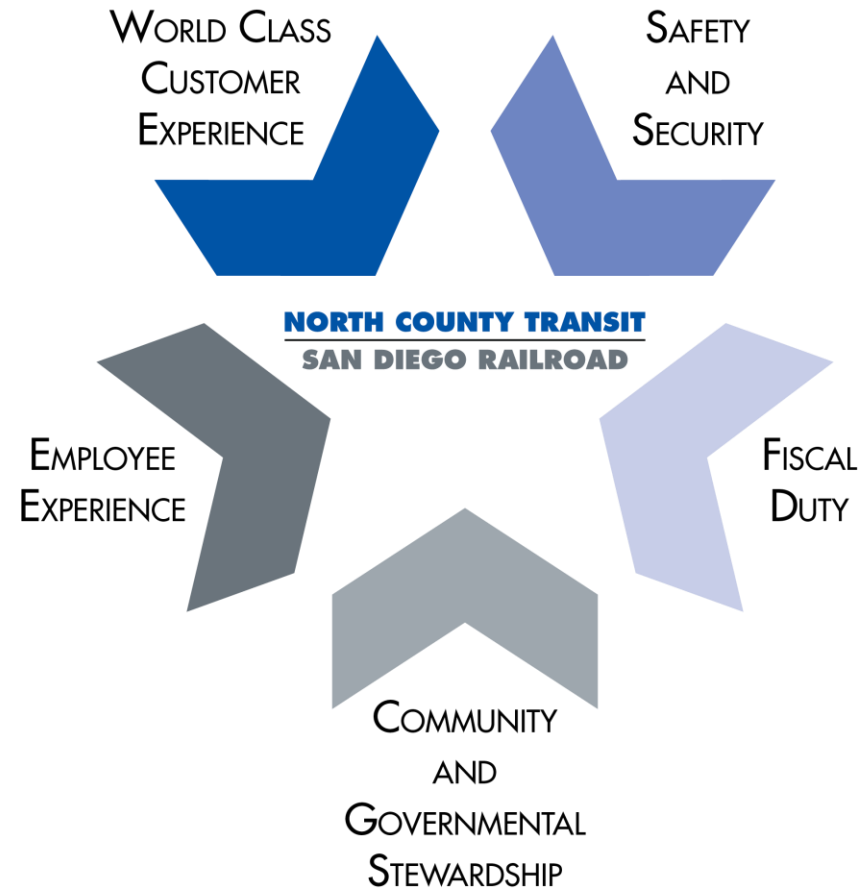


AB 394 - Protections for Transit Workers



SB 71 – CEQA Exemptions for Transit Projects

Strategic Priorities



2026 Areas of Focus



**Surface Transportation
Reauthorization**



Public Transit Funding



**State and Local
Funding Mechanisms**



Enabling Legislation



**Streamline Transit
Processes**

Important Dates

January

- Federal appropriations bills
- State Legislature reconvenes

February

- State bill introduction deadline

September

- Federal Surface Transportation Reauthorization bill
- Last day for Governor to sign or veto bills

November

- 2026 General Election
- State Legislature adjourns

Questions?

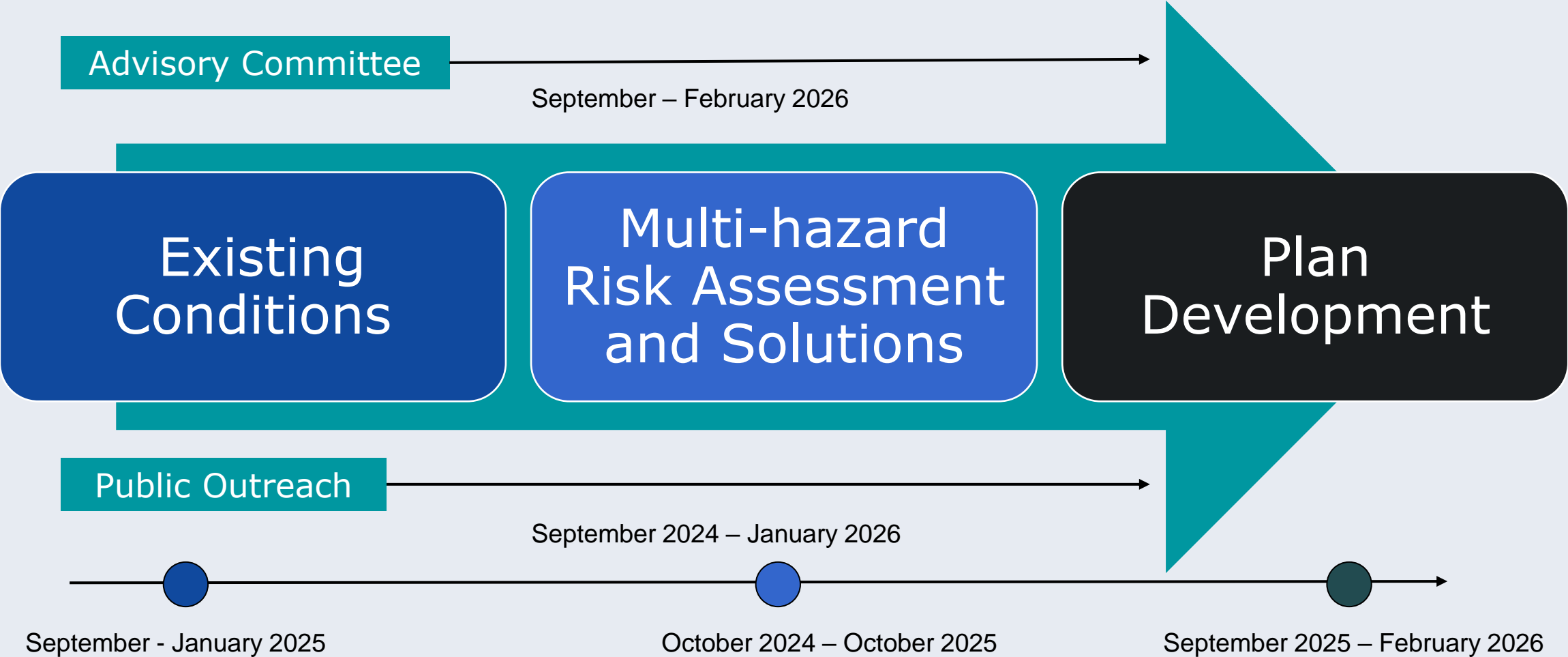


NCTD Climate Adaptation and Infrastructure Resiliency Plan Update

Executive Committee Meeting
December 18, 2025

COASTER SPRINTER BREEZE FLEX *LIFT* NCTD+

Project Timeline



Draft CAIRP

- ***What does the Draft Plan include?***

Assessing NCTD's Vulnerability to Climate Hazards <i>Methodology and results from the Vulnerability Assessment</i>
Public Engagement <i>An overview of the project's engagement efforts</i>
Identifying Resilience Solutions <i>Solutions Matrix overview</i>
Demonstrating Resilience Investments <i>High-risk area identification & sample applications of solutions</i>

Key Takeaways: Draft CAIRP

Assessing NCTD's Vulnerability to Climate Hazards

Climate Hazards



Evaluate exposure of

- Routes
- Tracks
- Stops
- Stations
- Fleet
- Facilities
- Transit passengers

Key Takeaways: Draft CAIRP

Internal + External Engagement

Stakeholders

- NCTD passengers
- Residents within the NCTD service area
- Educational Institutions
- The Business Community
- Historically disadvantaged communities
- NCTD staff
- Advisory Committee
- CBOs

Tactics

- Public engagement events
- Virtual open houses
- Public online and in-person surveys
- Focus groups with CBOs and NCTD employees

Priorities

- Communication about service changes or hazards
- Flooding at bus or train stops
- Reducing delays and maintaining on-time performance
- More shaded areas (trees or shelters) at bus stops and stations

Key Takeaways: Draft CAIRP

Recommended Next Steps

Develop an internal guidance document that all internal employees can reference to support incorporating resilience into future project planning.

Amend or update existing jurisdictional MOUs to incorporate additional resilience considerations.

Conduct training for NCTD staff on climate hazard safety protocols and general hazards safety communication tools.

Develop climate hazard safety tools such as signage at transit stations and stops to inform the public about safety measures to minimize the risks of climate impacts.

Conduct facility-level assessments to identify site-specific vulnerabilities and further evaluate resilience strategies based on local site conditions and project limitations.

Evaluate and consider potential funding streams to support implementation of resilience measures.

Consult with regional stakeholders and local agencies to create a streamlined and effective process for developing and implementing adaptation measures.

Plan Review & Finalization

- **Draft Plan released for Public Comment on December 5, 2025**
- **Comment period is open through January 5, 2026**
- **Plan to be finalized by end of January 2026 and brought to the Board in February 2026**

Questions?